

Decision Maker: **Children and Young People  
Policy Development and Scrutiny Committee**

Date: **14 July 2011**

Decision Maker: **Schools' Forum**

Date: **To be Agreed**

Decision Type: Non-Urgent Executive Non-Key

**TITLE: SPENDING BY PRIMARY, SECONDARY AND SPECIAL  
SCHOOLS IN 2010/2011**

Contact Officer: Mandy Russell, Head of Schools' Finance Team  
Tel: 020 8313 4806 E-mail: amanda.russell@bromley.gov.uk

Chief Officer: Gillian Pearson, Director of Children and Young People Services

Ward: Boroughwide

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1. Reason for report

1.1 This report provides information on all revenue and capital balances held by Primary, Secondary and Special Maintained Schools as at 31 March 2011, and also provides a comparison to the balances held at the same time in the previous year.

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2. **RECOMMENDATION(S)**

2.1 **The Committee is invited to consider the financial position of Primary, Secondary and Special Maintained Schools at the end of the 2010/11 financial year and to identify any matters for specific comment and referral to the Portfolio Holder.**

2.2 **The Schools' Forum is asked to note the balances for information.**

### Corporate Policy

1. Policy Status: N/A
  2. BBB Priority: Children and Young People
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### Financial

1. Cost of proposal: N/A
  2. Ongoing costs: N/A
  3. Budget head/performance centre: Dedicated Schools' Grant 2010/11
  4. Total current budget for this head: £208,000k
  5. Source of funding:
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### Staff

1. Number of staff (current and additional) – N/A
  2. If from existing staff resources, number of staff hours – N/A
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### Legal

1. Legal Requirement: Non-statutory - Government guidance:
  2. Call in: Call-in is applicable
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### Customer Impact

1. Estimated number of users/beneficiaries (current and projected) - N/A
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### Ward Councillor Views

1. Have Ward Councillors been asked for comments? No
2. Summary of Ward Councillors comments:

### 3. COMMENTARY

- 3.1 This report highlights the financial position of Primary Secondary and Special Maintained Schools as at 31 March 2011 the end of the 2010/11 financial year.
- 3.2 Balances are reported in accordance with the DCSF Consistent Financial Reporting (CFR) Regulations. This is a framework for reporting income and expenditure and balances. It provides schools with a benchmarking facility for comparison between similar schools to promote self-management and value for money. A CFR return is produced for all schools maintained by the Local Authority as at 31 March 2011.
- 3.3 The CFR framework consists of six balances, which provide an overall picture of a school's resources available from one year to the next, and gives information on balances carried forward. The balances are categorised as follows:
- BO1 Committed Revenue Balances
  - BO2 Uncommitted Revenue Balances
  - BO3 Devolved Formula Capital Balances
  - BO4 Other Standard Fund Capital Balances
  - BO5 Other Capital Balances
  - BO6 Community Focused Extended Schools Balances
- BO6 was introduced in 2007 to reflect the revenue balances relating to extended school activities which cannot be funded from the delegated budget.
- 3.4 The average level of revenue balances (BO1 and BO2) both committed and uncommitted for Maintained Primary School stands at 5.10% of 2011/12 School Budget Shares compared to 5.5% at the end of 2009/10; a reduction of 0.4%. Secondary school balances are 2.55% compared to 2.67% at the end of 2009/10; a reduction of 0.12%. Special School balances have decreased to 3.62% compared to 8.38% the previous year; a reduction of 4.76%.
- 3.5 Secondary school balances have reduced due to the fact that as at 31 March 2011 five schools had converted to Academy status and therefore their balances are no longer included. Also, in terms of percentages there is some skew as the School Budget Shares for 2011/12 include transferred Standards Grants which were not included the previous year.
- 3.6 A comparison of the levels of school balances as at 31 March 2011 to the previous year is shown in the table below.

	Primary Schools £000	Secondary Schools £000	Special Schools £000
<b>Revenue balances only as at: 31.03.11</b>			
Committed Revenue Balances (BO1)	1,432 (1.65%)	938 (1.6%)	119 (1.19%)
Uncommitted Revenue Balances (BO2)	2,992 (3.45%)	555 (0.95%)	243 (2.43%)
	4,424 (5.10%)	1,493 (2.55%)	362 (3.62%)
<b>Revenue balances only as at: 31.03.10</b>			
Committed Revenue Balances (BO1)	1,832 (2.45%)	1,523 (2.13%)	304 (3.49%)
Uncommitted Revenue Balances (BO2)	2,298 (3.07%)	163 (0.22%)	426 (4.89%)
	4,116 (5.50%)	2,685 (2.67%)	730 (8.38%)

- 3.7 In accordance with DCSF guidelines the Bromley Scheme for Financing Schools was updated in 2007 to include a balance control mechanism. This requires each local authority to calculate by 31 May each year the surplus revenue balance, if any, held by each school as at the preceding March. If this balance is greater than 5% of the current year's budget share for secondary schools and 8% for primary and special schools or £10,000 (where that is greater than either percentage threshold) then the Authority shall deduct an amount equal to the excess from the current year's budget share.
- 3.8 This calculation is shown in column (b) of Appendix 1. There are no surplus balances to be claimed back from schools in 2010/11.
- 3.9 This report also provides information on those schools with a deficit revenue balance. As at 31 March 2010, 10 primary schools and 3 secondary schools have a deficit balance. The Schools' Finance Support Team will work with these schools to ensure that deficit recovery plans are agreed.
- 3.10 Appendix 2 shows all balances both revenue and capital as at the end of 2010/11. This shows the total balances at the end of 2010/11 of £12,364k, a decrease of £5,523k from £17,887k in 2009/10. The table below shows the increase/decrease in each heading across the three sectors.

	REVENUE		CAPITAL			EXTENDED SERVICES	TOTAL
Primary	BO1 £000's	BO2 £000's	BO3 £000's	BO4 £000's	BO5 £000's	BO6 £000's	£000's
2009/10	1,832	2,298	2,690	193	554	503	8,071
2010/11	1,432	2,992	2,205	78	683	384	7,774
Diff	-400	+694	-485	-115	+129	-119	-297

Secondary	BO1 £000's	BO2 £000's	BO3 £000's	BO4 £000's	BO5 £000's	BO6 £000's	TOTAL £000's
2009/10	1,523	163	889	1,550	4,491	5	8,621
2010/11	938	555	351	650	1,391	0	3,885
Diff	-585	+392	-538	-900	-3,100	-5	-4,736

Special	BO1 £000's	BO2 £000's	BO3 £000's	BO4 £000's	BO5 £000's	BO6 £000's	TOTAL £000's
2009/10	304	426	251	111	46	56	1,194
2010/11	119	243	129	0	33	182	706
Diff	-185	-183	-122	-111	-13	126	-488

- 3.11 Appendix 3 shows a statement from each of the schools in deficit outlining the reasons for the deficit and the management action to be taken to recover the deficit.
- 3.12 The Director of Children and Young People Services has reviewed the level of balances held by schools and is keen that as much attention is paid to schools with high balances as those with deficits. It is the role of the Senior Advisers within the Learning and Achievement team to be aware of schools' balances and for these to be taken into account when reviewing each school. However, whilst some balances may be considered to be quite high at present, five year budget plans that are being submitted by schools show a steady decline over the next few years, which is a direct result of the Government's funding directives whereby schools are only receiving a decrease of 1.5% in their 2011/12 funding.

#### 4. FINANCIAL IMPLICATIONS

- 4.1 Whilst this report provides details of school balances, there are no financial implications to be considered.

<b>Non-Applicable Sections:</b>	Policy, Legal and Personnel Implications
Background Documents: (Access via Contact Officer)	

# APPENDIX 1

	2009-10 BO2		2010-11 BO2		School Budget Share 2011-12	BO1 Committed Revenue Balances	BO3 Devolved Formula Cap Balances	BO4 Other Stds Fund Capital Balances	BO5 Other Capital Balances	BO6 Community Focussed Ext Schools	Balance C/fwd as at 31-Mar-11
	Uncommitted Revenue Bal 31/03/2010	Rev Bal as % of 2010/11 SBS	Uncommitted Revenue Bal 31/03/2011	Rev Bal as % of 2010/11 SBS							
<b>Primary Schools</b>											
Alexandra Infants	55,824	8%	56,885	7%	839,237	10,830	35,914	0	0	0	103,629
Alexandra Junior	528	0%	-10,913	-1%	833,535	0	58,993	0	0	0	48,080
Balgowan Primary	107,361	6%	98,997	5%	2,009,192	25,615	23,807	2,798	0	0	151,217
Bickley Primary	-14,991	-2%	17,642	2%	1,058,732	23,388	20,005	1,724.00	11,998	0.00	74,757
Biggin Hill Primary	473	0%	1,660	0%	1,338,350	0	4,157	0	0	0	5,817
Blenheim Primary	46,123	7%	40,611	5%	804,587	0	11,636	7,146	0	16,452	75,846
Bromley Road Infants	55,417	7%	63,597	7%	866,002	15,928	22,051	0	0	0	101,577
Burnt Ash Primary	124,038	8%	141,319	8%	1,797,571	20,000	2,737	0	0	0	164,056
Castlecombe Primary	26,669	3%	37,075	4%	973,873	10,785	27,017	2,483	23,202	0	100,562
Chelsfield Primary	16,559	4%	36,904	7%	506,495	14,851	5,138.46	1,465	0.00	0.00	58,358
Chislehurst C.E. Primary	30,711	5%	52,144	8%	690,586	3,123	69,131	0	0	0	124,398
Churchfields Primary	36,348	3%	89,251	7%	1,331,868	19,915	0	0	0	0	109,166
Clare House Primary	-65,158	-10%	-79,044	-11%	739,129	735	62,438	0	0	0	-15,872
Crofton Infants	32,382	2%	65,481	3%	1,943,613	15,767	22,325	0	0	0	103,573
Crofton Junior	42,658	2%	6,955	0%	2,173,397	22,921	0	0	0	0	29,876
Cudham CE	686	0%	20,604	4%	484,640	3,000	14,004	0	73,995	0	111,603
Darrick Wood Infants	48,979	4%	100,071	8%	1,304,586	0	36,907	3,353	0	1,195	141,526
Darrick Wood Junior	4,029	0%	26,660	2%	1,432,289	0	68,160	0	0	0	94,820
Dorset Road Primary	19,831	6%	24,156	7%	357,614	15,516	31,962	0	19,241	5,353	96,228
Downe Primary	93	0%	647	0%	378,721	0	3,156	0	0	0	3,804
Edgebury Primary	49,733	7%	58,469	8%	768,511	28,181	16,118	0	0	0	102,768
Farnborough Primary	-13,493	-2%	30,994	4%	738,711	7,209	47,089	220	0	0	85,512
Gray's Farm Primary	9,317	1%	-24,919	-2%	1,490,632	0	2,330	0	0	0	-22,589
Green St Green Primary	110,093	7%	119,843	7%	1,649,989	30,165	24,907	2,609	0	0	177,524
Hawes Down Infants	10,488	2%	45,053	6%	769,556	1,365	24,202	1,177	0	0	71,797
Hawes Down Juniors	22,270	3%	-9,383	-1%	956,417	4,350	21,629	1,494	0	0	18,090
Hayes Primary	94,000	6%	133,966	7%	1,893,586	46,871	62,604	4,697	0	6,494	254,632
Highfield Infants	48,795	7%	41,341	5%	813,618	27,232	1,445	0	0	0	70,017
Highfield Junior	76,758	8%	61,599	6%	1,103,439	45,974	47,456	0	193,016	0	348,044
Hillside Primary	-31,673	-2%	-52,608	-4%	1,463,331	0	28,011	0	0	0	-24,597
Holy Innocents RC Primary	41,377	7%	24,741	3%	722,577	2,490	0	0	28,367	0	55,598
James Dixon Primary	0	0%	14,023	1%	1,559,932	23,984	7,136	4,800	0	2,852	52,796
Keston CE	8,866	129%	24,170	3%	745,617	4,500	70,581	0	0	0	99,251
Leesons Primary	-55,557	-7%	-38,778	-4%	942,792	25,652	6,880	533	1	0	-5,712
Malcolm Primary	5,477	1%	-15,813	-1%	1,143,398	0	0	0	0	0	-15,813
Manor Oak Primary	66,733	8%	91,837	8%	1,094,245	161,057	69,107	0	0	25,247	347,248
Marian Vian Primary	110,434	6%	82,319	4%	1,947,800	8,123	50,532	0	0	9,442	150,417
Mead Road Infant	21,121	6%	27,578	7%	388,538	1,750	5,638	0	0	0	34,966
Midfield Primary	61,108	6%	59,888	5%	1,240,096	30,869	9,879	0	5,000	0	105,636
Mottingham Primary	73,303	8%	89,181	8%	1,117,407	25,419	73,361	1,590	118,065	24,608	332,224
Oak Lodge Primary	-7,101	0%	44,436	2%	2,052,098	0	144,511	0	11,052	0	199,999
Oakland Primary	53,896	5%	46,859	3%	1,358,318	5,503	32,633	0	0	26,458	111,454
Parish C.E. Primary	0	0%	39,111	3%	1,490,855	20,809	241	0	0	1,006	61,167
Perry Hall Primary	85,817	7%	44,725	3%	1,324,406	34,326	1,837	2,673	0	0	96,634
Pickhurst Infants	66,754	7%	84,832	8%	1,126,777	34,943	30,301	0	0	0	150,076
Pickhurst Junior	-22,141	-2%	-10,860	-1%	1,417,832	0	5,169	0	0	0	-5,169
Powerest Primary	74,401	8%	83,872	8%	1,072,345	104,337	64,180	13,683	12,500	201,964	480,537
Pratts Bottom Primary	28,274	8%	33,098	8%	410,280	69,836	49,448	0	0	0	152,382
Princes Plain Primary	112,240	8%	54,695	3%	1,947,603	30,395	37,730	0	18,919	23,624	165,362
Raglan Primary	61,797	4%	54,295	3%	1,668,988	40,568	29,002	0	0	0	123,866
Red Hill Primary	134,430	8%	109,140	5%	2,064,705	47,042	46,933	1,333	0	0	204,449
Royston Primary	0	0%	3,600	0%	1,687,379	31,997	70,403	7,500	0	0	113,499
Scotts Park Primary	66,880	6%	86,823	7%	1,263,232	10,641	20,782	0	0	0	118,246
Southborough Primary	67,911	5%	75,207	5%	1,429,146	11,383	15,683	0	0	0	102,272
St Anthony's RC Primary	4,329	2%	1,913	0%	824,955	0	0.00	4,096	47,462	0	53,471
St George's CE (Bickley) Primary	-46,590	-5%	-31,637	-3%	980,639	0	5,189	1,355	0	0	-25,093
St James' RC Primary	19,329	3%	46,890	7%	714,104	46,135	0	0	17,991	76	111,092
St John's CE Primary	44,848	5%	83,851	7%	1,164,870	54,827	7,710	1,923	0	0	148,311
St Joseph's Primary	12,668	2%	32,408	5%	709,392	9,107	31,231	3,855	0	100	76,702
St Mark's CE Primary	18,782	2%	15,320	1%	1,331,411	35,076	45,899	0	6,382	0	102,678
St Mary Cray Primary	14,260	3%	7,897	1%	635,877	8,440	40,550	0	0	0	56,886
St. Mary's RC (Beckenham)	42,735	4%	102,065	8%	1,287,355	0	61,390	2,763	0	2,517	168,735
St Paul's Cray Primary	46,049	6%	40,328	4%	1,006,138	12,000	57,248	0	0	0	109,576
St Philomena's RC Primary	3,487	1%	9,474	1%	739,446	17,360	0	0	0	0	26,834
St Vincent's RC Primary	39,397	6%	50,770	7%	715,669	24,823	0	0	0	0	75,593
St Peter and St Paul's Primary	-121,980	-19%	-88,743	-11%	783,250	13,444.00	0	0	46,041	0	-29,258
Stewart Fleming Primary	0	0%	48,598	4%	1,197,768	0	0	0	0	0	48,598
The Highway Primary	0	0%	427	0%	689,382	611	40,623	0	0	0	41,661
Tubbenden Primary	32,294	2%	55,821	3%	2,129,581	6,760	8,981	0	1	23,856	95,419
Unicom	51,208	7%	63,271	6%	985,104	0	24,086	0	0	0	87,357
Valley Primary	59,601	5%	91,689	6%	1,463,837	7,678	76,095	273	0	0	175,735
Warren Road Primary	0	0%	63,869	3%	2,548,325	0	50,611	0	0	0	114,481
Wickham Common Primary	35,437	3%	53,547	4%	1,316,917	18,709	78,986	2,769	50,000	0	204,011
Worsley Bridge Junior	42,192	7%	40,181	6%	721,701	57,276	38,134	0	0	0	135,591
<b>Sub-total</b>	<b>2,298,936</b>		<b>2,991,975</b>	<b>3.45</b>	<b>86,673,892</b>	<b>1,431,592</b>	<b>2,204,532</b>	<b>78,312</b>	<b>683,233</b>	<b>384,318</b>	<b>7,773,962</b>
<b>Secondary Schools</b>											
	2009-10 BO2		BO2		School Budget Share 2011-12	BO1 Committed Revenue Balances	BO3 Devolved Formula Cap Balances	BO4 Other Stds Fund Capital Balances	BO5 Other Capital Balances	BO6 Community Focussed Ext Schools	Balance C/fwd as at 31-Mar-11
	Uncommitted Revenue Bal 31/03/2010	Rev Bal as % of 2010/11 SBS	Uncommitted Revenue Bal 31/03/2011	Rev Bal as % of 2010/11 SBS							
Bullers Wood	75,599	0%	165,959	3%	5,227,934	48,437	6,279	0	8,551	0	229,225
Cator Park	-423,478	-4%	-151,274	-3%	4,814,012	27,000	0	0	167,468	0	43,194
Charles Darwin	6,940	0%	79,445	2%	5,146,562	0	0	0	0	0	79,445
Hayes	332,488	5%	282,546	5%	5,550,489	139,344	231,510	297,910	501,314	0	1,452,623
Kelsey Park	111,488	3%	113,471	3%	4,019,632	486,639	0	72,785	41,643	0	714,538
Langley Park Boys	70,443	0%	120,557	2%	5,282,077	0	507	0	0	0	121,064
Langley Park Girls	63,708	2%	61,837	1%	5,753,824	18,205	82,403	0	4,656	0	167,101
Newstead Wood	-36,344	0%	-127,522	-4%	3,148,053	0	14,526	0	76,657	0	-36,338
Ravens Wood	124,179	4%	222,589	4%	5,271,424	17,828	0	0	435,695	0	676,113
Ravensbourne	163,560	0%	173,455	3%	5,801,119	0	0	0	15,000	0	188,455
St. Olave's	23,565	1%	87,180	3%	2,756,995	41,597	0	279,167	59,896	0	467,841
The Priory	-348,580	-6%	-473,302	-8%	5,672,197	158,917	15,683	0	80,215	0	-218,486
<b>Sub-total</b>	<b>163,569</b>		<b>554,942</b>	<b>0.95</b>	<b>58,444,318</b>	<b>937,967</b>	<b>350,909</b>	<b>649,862</b>	<b>1,391,095</b>	<b>0</b>	<b>3,884,776</b>

	2009-10 BO2		2010-11 BO2		School Budget Share	BO1 Committed Revenue Balances	BO3 Devolved Formula Cap Balances	BO4 Other Stds Fund Capital Balances	BO5 Other Capital Balances	BO6 Community Focussed Ext Schools	Balance C/fwd as at 31-Mar-11
	Uncommitted Revenue Bal 31/03/2010	Rev Bal as % of 2010/11 SBS	Uncommitted Revenue Bal 31/03/2011	Rev Bal as % of 2010/11 SBS	2011-12						
<b>Special Schools</b>											
Burwood School	81,154	8%	85,565	8%	1,129,434	45,669	72,344	0	464	15,026	219,067
Glebe	162,386	8%	22,678	1%	2,434,012	0	56,555	0	0	166,784	246,017
Marjorie McClure	4,164	0%	16,686	1%	1,960,925	73,491	0	0	32,039	0	122,216
Riverside	177,815	5%	118,463	3%	4,484,983	0	0	0	0	1	118,464
<b>Sub-total</b>	<b>425,519</b>		<b>243,392</b>	<b>2.43</b>	<b>10,009,354</b>	<b>119,160</b>	<b>128,899</b>	<b>0</b>	<b>32,502</b>	<b>181,810</b>	<b>705,764</b>
<b>TOTAL</b>	<b>2,888,024</b>	<b>0.00</b>	<b>3,790,310</b>	<b>2.44</b>	<b>155,127,565</b>	<b>2,488,719</b>	<b>2,684,340</b>	<b>728,174</b>	<b>2,106,830</b>	<b>566,128</b>	<b>12,364,502</b>

Key

B01: Committed Revenue Balances

includes unspent amount of current year's Standards Fund revenue grant

B02: Uncommitted Revenue Balances

Cumulative balance of income less expenditure from revenue funding sources during the financial year.  
This is the figure that is always quoted when comparing schools balances.

B03: Devolved formula capital balance

Funding through the Standards Fund for devolved formula capital (three year rolling grant programme)

B04: Other Standards Fund capital balances

Unspent capital allocations of current financial year's Standards Fund plus National Grid for Learning (NGFL) capital funding as determined by the school.

B05: Other capital balances

Sum of all other capital balances, not already accounted for.

B06: Community Focussed Extended Schools

Revenue balance of any extended school activities which cannot be funded from the delegated budget.

Column (a):

Shows B02 Uncommitted Revenue Balance as a % of 2011/12 School Budget Share

Column (b):

Shows B02 Uncommitted Revenue Balance as a % of 2011/12 School Budget Share

Deficit balances

**APPENDIX 2**

	2009-10							2010-11						
	BO1 Committed Revenue Balances	BO2 Uncommitted Revenue Bal 31-Mar-10	BO3 Devolved Formula Cap Balances	BO4 Other Stds Fund Capital Balances	BO5 Other Capital Balances	BO6 Community Focussed Ext Schools	Balance C/fwd as at 31/03/2010	BO1 Committed Revenue Balances	BO2 Uncommitted Revenue Bal 31-Mar-11	BO3 Devolved Formula Cap Balances	BO4 Other Stds Fund Capital Balances	BO5 Other Capital Balances	BO6 Community Focussed Ext Schools	Balance C/fwd as at 31/03/2011
<b>Primary Schools</b>														
Alexandra Infants	40,000	55,824	73,119	0	0	0	168,943	10,830	56,885	35,914	0	0	0	103,629
Alexandra Junior	14,121	528	61,336	3,750	0	0	79,735	0	-10,913	58,993	0	0	0	48,080
Balgowan Primary	31,295	107,361	42,277	3,644	0	0	184,577	25,615	98,997	23,807	2,798	0	0	151,217
Bickley Primary	10,690	-14,991	-4,661	0.00	12,824	0.00	3,861	23,388	17,642	20,005	1,724	11,998	0	74,757
Biggin Hill Primary	1,030	518	3,082	0	0	0	4,630	0	1,660	4,157	0	0	0	5,817
Blenheim Primary	45,457	46,123	22,349	762	5,422	28,750	148,864	0	40,611	11,636	7,146	0	16,452	75,846
Bromley Road Infants	6,962	55,417	17,789	0	0	0	80,169	15,928	63,597	22,051	0	0	0	101,577
Burnt Ash Primary	20,540	124,038	0	0	0	27,653	172,231	20,000	141,319	2,737	0	0	0	164,056
Castlecombe Primary	18,313	26,669	33,437	7,101	23,202	21,179	129,900	10,785	37,075	27,017	2,483	23,202	0	100,562
Chelsfield Primary	0	16,559	5,701	901	0	100	23,261	14,851	36,904	5,138	1,465	0	0	58,358
Chislehurst C.E. Primary	0	30,711	70,181	0	0	0	100,891	3,123	52,144	69,131	0	0	0	124,398
Churchfields Primary	54,070	36,348	9,762	0	0	0	100,180	19,915	89,251	0	0	0	0	109,166
Clare House Primary	0	-65,158	59,007	0	0	0	-6,151	735	-79,044	62,438	0	0	0	-15,872
Crofton Infants	24,445	32,382	4,893	0	0	0	61,720	15,767	65,481	22,325	0	0	0	103,573
Crofton Junior	6,000	42,658	42,656	2,167	38,880	0	132,361	22,921	6,955	0	0	0	0	29,876
Cudham CE	2,920	686	11,947	775	0	12,843	29,170	3,000	20,604	14,004	0	73,995	0	111,603
Darrick Wood Infants	0	48,979	16,739	1,584	0	3,000	70,302	0	100,071	36,907	3,353	0	1,195	141,526
Darrick Wood Junior	0	4,029	53,112	0	0	0	57,141	0	26,660	68,160	0	0	0	94,820
Dorset Road Primary	16,675	19,831	29,281	0	19,241	6,015	91,042	15,516	24,156	31,962	0	19,241	5,353	96,228
Downe Primary	0	93	3,383	2,650	0	0	6,126	0	647	3,156	0	0	0	3,804
Edgebury Primary	47,655	49,733	31,174	208	0	0	128,770	28,181	58,469	16,118	0	0	0	102,768
Farnborough Primary	0	-13,493	121,614	15,393	0	0	123,515	7,209	30,994	47,089	220	0	0	85,512
Gray's Farm Primary	2,750	9,317	33,371	0	0	0	45,439	0	-24,919	2,330	0	0	0	-22,589
Green St Green Primary	10,000	110,093	16,283	0	0	0	136,376	30,165	119,843	24,907	2,609	0	0	177,524
Hawes Down Infants	9,100	10,488	22,746	30	0	1,546	43,911	1,365	45,053	24,202	1,177	0	0	71,797
Hawes Down Juniors	6,820	22,270	37,535	0	0	0	66,625	4,350	-9,383	21,629	1,494	0	0	18,090
Hayes Primary	31,169	94,000	71,426	3,152	0	8,476	208,223	46,871	133,966	62,604	4,697	0	6,494	254,632
Highfield Infants	17,367	48,795	19,184	0	0	0	85,347	27,232	41,341	1,445	0	0	0	70,017
Highfield Junior	24,269	76,758	47,456	0	176,768	308	325,558	45,974	61,599	47,456	0	193,016	0	348,044
Hillside Primary	0	-31,673	24,253	0	0	0	-7,421	0	-52,608	28,011	0	0	0	-24,597
Holy Innocents RC Primary	4,228	41,377	0	0	80,913	0	126,518	2,490	24,741	0	0	28,367	0	55,598
James Dixon Primary	16,522	0	0	7,983	0	0	24,506	23,984	14,023	7,136	4,800	0	2,852	52,796
Keston CE	18,158	8,886	62,416	3,672	0	0	93,131	4,500	24,170	70,581	0	0	0	99,251
Leesons Primary	27,356	-55,557	16,997	51	122	0	-11,031	25,652	-38,778	6,880	533	1	0	-5,712
Malcolm Primary	23,784	5,477	-3,114	0	0	0	26,147	0	-15,813	0	0	0	0	-15,813
Manor Oak Primary	147,372	66,733	91,389	0	0	35,443	340,937	161,057	91,837	69,107	0	0	25,247	347,248
Marian Vian Primary	0	110,434	64,935	0	0	10,597	185,966	8,123	82,319	50,532	0	0	9,442	150,417
Mead Road Infant	1,000	21,121	55,146	27,655	0	0	104,922	1,750	27,578	5,638	0	0	0	34,966
Midfield Primary	75,535	61,108	25,881	0	0	0	162,524	30,869	59,888	9,879	0	5,000	0	105,636
Mottingham Primary	140,317	73,303	49,159	0	0	24,742	287,521	25,419	89,181	73,361	1,590	118,065	24,608	332,224
Oak Lodge Primary	11,060	-7,101	138,819	0	0	0	142,778	0	44,436	144,511	0	11,052	0	199,999
Oakland Primary	7,894	53,896	30,154	341	0	48,145	140,429	5,503	46,859	32,633	0	0	26,458	111,454
Parish C.E. Primary	10,644	0	724	0	3,613	14,981	29,961	20,809	39,111	241	0	0	1,006	61,167
Perry Hall Primary	8,512	85,817	0	10,000	0	14,343	118,672	34,326	44,725	1,837	2,673	0	13,073	96,634
Pickhurst Infants	7,291	66,754	17,775	16,210	0	0	108,030	34,943	84,832	30,301	0	0	0	150,076
Pickhurst Junior	3,903	-22,141	9,039	843	0	0	-8,355	0	-10,860	5,672	0	0	0	-5,189
Poverest Primary	101,671	74,401	86,915	16,173	0	202,306	481,467	104,337	83,872	64,180	13,683	12,500	201,964	480,537
Pratts Bottom Primary	46,740	28,274	70,189	0	0	0	145,203	69,836	33,098	49,448	0	0	0	152,382
Princes Plain Primary	30,104	112,240	45,393	0	18,919	7,525	214,180	30,395	54,695	37,730	0	18,919	23,624	165,362
Raglan Primary	29,820	61,797	34,140	0	0	0	125,758	40,568	54,295	29,002	0	0	0	123,866
Red Hill Primary	31,000	134,430	37,224	0	0	0	202,654	47,042	109,140	46,933	1,333	0	0	204,449
Royston Primary	82,574	0	65,819	7,500	0	0	155,893	31,997	3,600	70,403	7,500	0	0	113,499
Scotts Park Primary	14,239	66,880	90,253	0	0	0	171,372	10,641	86,823	20,782	0	0	0	118,246

	2009-10							2010-11						
	BO1 Committed Revenue Balances	BO2 Uncommitted Revenue Bal 31-Mar-10	BO3 Devolved Formula Cap Balances	BO4 Other Stds Fund Capital Balances	BO5 Other Capital Balances	BO6 Community Focussed Ext Schools	Balance C/fwd as at 31/03/2010	BO1 Committed Revenue Balances	BO2 Uncommitted Revenue Bal 31-Mar-11	BO3 Devolved Formula Cap Balances	BO4 Other Stds Fund Capital Balances	BO5 Other Capital Balances	BO6 Community Focussed Ext Schools	Balance C/fwd as at 31/03/2011
Southborough Primary	5,556	67,911	18,459	0	0	0	91,925	11,383	75,207	15,683	0	0	0	102,272
St Anthony's RC Primary	11,570	4,329	0	2,731	64,571	0	83,201	0	1,913	0	4,096	47,462	0	53,471
St George's CE (Bickley) Primary	12,210	-46,590	20,578	0	0	0	-13,802	0	-31,637	5,189	1,355	0	0	-25,093
St James' RC Primary	27,412	19,329	0	0	33,877	3,393	84,011	46,135	46,890	0	0	17,991	76	111,092
St John's CE Primary	84,528	44,848	53,281	0	0	0	182,657	54,827	83,851	7,710	1,923	0	0	148,311
St Joseph's Primary	37,748	12,668	72,992	3,855	0	100	127,363	9,107	32,408	31,231	3,855	0	100	76,702
St Mark's CE Primary	20,210	18,782	37,042	0	0	0	76,035	35,076	15,320	45,899	0	6,382	0	102,678
St Mary Cray Primary	43,260	14,260	43,539	0	1,262	0	102,321	8,440	7,897	40,550	0	0	0	56,886
St. Mary's RC (Beckenham)	31,187	42,735	72,586	8,226	909	5,000	160,643	0	102,065	61,390	2,763	0	2,517	168,735
St Paul's Cray Primary	35,630	46,049	45,254	0	0	0	126,933	12,000	40,328	57,248	0	0	0	109,576
St Philomena's RC Primary	14,917	3,487	25,499	0	0	0	43,903	17,360	9,474	0	0	0	0	26,834
St Vincent's RC Primary	18,500	39,397	0	0	3,871	0	61,768	24,823	50,770	0	0	0	0	75,593
St Peter and St Paul's Primary	0.00	-121,980	0	0	69,706	0	-52,275	13,444.00	-88,743	0	0	46,041	0	-29,258
Stewart Fleming Primary	10,032	0	0	5,470	0	0	15,502	0	48,598	0	0	0	0	48,598
The Highway Primary	2,349	0	48,830	0	0	0	51,179	611	427	40,623	0	0	0	41,661
Tubbenden Primary	13,717	32,294	27,727	0	0	22,636	96,374	6,760	55,821	8,981	0	1	23,856	95,419
Unicorn	2,780	51,208	20,285	149	0	0	74,422	0	63,271	24,086	0	0	0	87,357
Valley Primary	5,570	59,601	40,100	10,095	0	0	115,365	7,678	91,689	76,095	273	0	0	175,735
Warren Road Primary	47,233	0	69,202	13,250	0	4,062	133,747	0	63,869	50,611	0	0	0	114,481
Wickham Common Primary	28,854	35,437	97,581	15,744	0	0	177,615	18,709	53,547	78,986	2,769	50,000	0	204,011
Worsley Bridge Junior	97,425	42,192	28,019	0	0	0	167,636	57,276	40,181	38,134	0	0	0	135,591
<b>Sub-total</b>	<b>1,832,059</b>	<b>2,298,980</b>	<b>2,690,660</b>	<b>192,063</b>	<b>554,098</b>	<b>503,142</b>	<b>8,071,002</b>	<b>1,431,592</b>	<b>2,991,975</b>	<b>2,204,532</b>	<b>78,312</b>	<b>683,233</b>	<b>384,318</b>	<b>7,773,962</b>
	<b>BO1</b>	<b>BO2</b>	<b>BO3</b>	<b>BO4</b>	<b>BO5</b>	<b>BO6</b>	<b>Balance</b>	<b>BO1</b>	<b>BO2</b>	<b>BO3</b>	<b>BO4</b>	<b>BO5</b>	<b>BO6</b>	<b>Balance</b>
	<b>Committed</b>	<b>Uncommitted</b>	<b>Devolved</b>	<b>Other Stds</b>	<b>Other</b>	<b>Community</b>	<b>C/fwd as at</b>	<b>Committed</b>	<b>Uncommitted</b>	<b>Devolved</b>	<b>Other Stds</b>	<b>Other</b>	<b>Community</b>	<b>C/fwd as at</b>
	<b>Revenue</b>	<b>Revenue Bal</b>	<b>Formula</b>	<b>Fund Capital</b>	<b>Capital</b>	<b>Focussed</b>	<b>31/03/2010</b>	<b>Revenue</b>	<b>Revenue Bal</b>	<b>Formula</b>	<b>Fund Capital</b>	<b>Capital</b>	<b>Focussed</b>	<b>31/03/2011</b>
	<b>Balances</b>	<b>31-Mar-10</b>	<b>Cap Balances</b>	<b>Balances</b>	<b>Balances</b>	<b>Ext Schools</b>		<b>Balances</b>	<b>31-Mar-11</b>	<b>Cap Balances</b>	<b>Balances</b>	<b>Balances</b>	<b>Ext Schools</b>	
<b>Secondary Schools</b>														
Bullers Wood	13,138	75,599	0	0	0	0	88,737	48,437	165,959	6,279	0	8,551	0	229,225
Cator Park	84,705	-423,478	253,606	0	0	0	-85,167	27,000	-151,274	0	0	167,468	0	43,194
Charles Darwin	0	6,940	47,691	0	0	0	54,631	0	79,445	0	0	0	0	79,445
Hayes	104,697	332,488	231,510	297,910	2,586,115	0	3,552,720	139,344	282,546	231,510	297,910	501,314	0	1,452,623
Kelsey Park	616,130	111,488	141,236	612,225	41,643	0	1,522,722	486,639	113,471	0	72,785	41,643	0	714,538
Langley Park Boys	51,082	70,443	33,303	0	0	0	154,828	0	120,557	507	0	0	0	121,064
Langley Park Girls	37,523	63,708	21,606	0	0	0	122,837	18,205	61,837	82,403	0	4,656	0	167,101
Newstead Wood	0	-36,344	59,828	2,036	1,072,050	0	1,097,571	0	-127,522	14,526	0	76,657	0	-36,338
Ravens Wood	268,016	124,179	0	282,500	250,000	0	924,695	17,828	222,589	0	0	435,695	0	676,113
Ravensbourne	0.00	163,560	0	0	0	0	163,560	0.00	173,455	0	0	15,000	0	188,455
St. Olave's	65,349	23,565	0	339,142	541,866	0	969,921	41,597	87,180	0	279,167	59,896	0	467,841
The Priory	283,185	-348,580	100,537	16,444	0	4,849	56,436	158,917	-473,302	15,683	0	80,215	0	-218,486
<b>Sub-total</b>	<b>1,523,825</b>	<b>163,569</b>	<b>889,318</b>	<b>1,550,257</b>	<b>4,491,674</b>	<b>4,849</b>	<b>8,623,491</b>	<b>937,967</b>	<b>554,942</b>	<b>350,909</b>	<b>649,862</b>	<b>1,391,095</b>	<b>0</b>	<b>3,884,776</b>
<b>Special Schools</b>														
Burwood School	89,192	81,154	58,258	5,023	0	26,912	260,540	45,669	85,565	72,344	0	464	15,026	219,067
Glebe	154,250	162,386	118,965	0	0	29,681	465,282	0	22,678	56,555	0	0	166,784	246,017
Marjorie McClure	60,185	4,164	28,500	0	6,879	0	99,727	73,491	16,686	0	0	32,039	0	122,216
Riverside	0	177,815	45,181	105,790	39,029	0	367,816	0	118,463	0	0	0	1	118,464
<b>Sub-total</b>	<b>303,627</b>	<b>425,519</b>	<b>250,905</b>	<b>110,813</b>	<b>45,908</b>	<b>56,593</b>	<b>1,193,365</b>	<b>119,160</b>	<b>243,392</b>	<b>128,899</b>	<b>0</b>	<b>32,502</b>	<b>181,810</b>	<b>705,764</b>
<b>TOTAL</b>	<b>3,659,511</b>	<b>2,888,068</b>	<b>3,830,882</b>	<b>1,853,133</b>	<b>5,091,680</b>	<b>564,584</b>	<b>17,887,858</b>	<b>2,488,719</b>	<b>3,790,310</b>	<b>2,684,340</b>	<b>728,174</b>	<b>2,106,830</b>	<b>566,128</b>	<b>12,364,502</b>



## REVENUE DEFICITS

## PRIMARY SCHOOLS

**Alexandra Junior** **Deficit £10,913** **-1%**

## Reason for Deficit

- Assumed sustainability grant funding did not materialise.
- Costs associated with appointing Head Teacher and Finance Officer.
- Costs associated with Newly Qualified Teachers.
- Cost of employing agency staff.

Management Action to achieve Recovery Plan as agreed by School and LA

- Staffing costs reduced.
- Careful management of budget expenditure.
- More certainty of funding levels for the year.

## LA Comment

The school has signed up to the Gold level of Service Level Agreement so will receive a high level of support from the Schools' Finance Team to help achieve the recovery.

**Clare House Primary** **Deficit £79,044** **-11%**

## Reason for Deficit

- Historical deficit brought forward from 2008/09.

Management Action to achieve Recovery Plan as agreed by School and LA

- Consider further restructure of support staff.
- Further review of Service Level Agreements and contracts.
- Continue to admit additional pupils to Key Stage Two.

## LA Comment

The deficit has increased from £65k in 2009/10. The school has signed up for the Gold level SLA so will receive a high level of support from the Schools' Finance Team to help set up a Deficit Recovery Plan.

**Hawes Down Junior** **Deficit £9,383** **-1%**

## Reasons for Deficit

- 14 spaces in current Year 4 resulting in lower pupil funding.
- Unanticipated supply costs.
- Increase support staff costs to reflect growing pupil needs in unit.

Management Action to achieve Recovery Plan as agreed by School and LA

- Restructure of Planning, Preparation and Assessment (PPA) time for staff.
- Employment of Newly Qualified Teacher.
- No overtime for support staff.
- No CPD (Continuous Professional Development) training for teachers.

## LA Comment

The school is buying into the highest level of financial support and is aiming to fully recover the deficit in 2011/12.

**Gray's Farm Primary****Deficit £24,918****-2%**

## Reasons for Deficit

- Fall in pupil numbers.
- Additional management costs.

## Management Action to achieve Recovery Plan as agreed by School and LA

- Purchasing additional bespoke finance support from Local Authority including detailed monitoring and reporting.
- Staffing structure to be reviewed.
- Ordering processes to be reviewed to ensure best practice adhered to.

## LA Comments

The Schools' Finance Team will be providing a high level of support to the school to help them to set an achievable Deficit Recovery Plan.

**Hillside Primary****Deficit £52,608****-4%**

## Reasons for Deficit

- Additional supply costs relating to Ofsted Plan not originally budgeted for.
- Additional building and ground maintenance costs.

## Management Action to achieve Recovery Plan as agreed by School and LA

- Additional support with budget monitoring and reporting being purchased from LA, to include detailed analysis of staffing and contracts.
- Governors and Head Teacher to review staffing, contracts and staff cover to reduce supply costs.
- Review of Payroll and HR support.

## LA Comments

As the deficit has increased from £31k in the previous year the school has been encouraged to buy in additional support from the LA to help produce an achievable Deficit Recovery Plan.

**Leesons Primary****Deficit £38,778****-4%**

## Reason for Deficit

- Historic deficit brought forward from previous year.

## Management Action to achieve Recovery Plan as agreed by School and LA

The school has an agreed Deficit Recovery Plan in place.

## LA Comment

The school has used standards funds paid in 2010/11 to achieve a year end position which is significantly lower than the anticipated figure in the Recovery Plan.

**Malcolm Primary****Deficit £15,813****-1%**

## Reason for Deficit

- Additional staffing costs.

Management Action to achieve Recovery Plan as agreed by School and LA

- Deficit Recovery Plan yet to be formalised.
- As discussed with Governors there will be a restructure of leadership and teaching roles.
- Gradual reduction in support staff.

## LA Comment

The school has purchased a lower level of finance support than is recommended for schools in deficit so will have limited support in producing a Deficit Recovery Plan.

**Pickhurst Junior****Deficit £10,860****-1%**

## Reasons for Deficit

- Only 3 forms of entry in current Year 5 cohort resulting in loss of funding.
- Legacy of fixed costs relating to being a 4 form entry school

Management Action to achieve Recovery Plan as agreed by School and LA

The school has an agreed Deficit Recovery Plan in place and are ahead of schedule as predicted year end deficit for 2010/11 was £37k.

## LA Comment

The school has signed up to the Gold level Finance Service Level Agreement with the LA. The school has indicated its plans to convert to Academy status in Summer 2011 at which point the remaining deficit will be fully repaid to the Local Authority and the school will have to agree a repayment plan with the YPLA.

**St George's Primary****Deficit £31,637****-3%**

## Reasons for Deficit

- The reduced pupil number in our current Year 4 caused by a national drop in the birth rate drastically reducing the income of the school.
- The increase of pupil numbers in Reception at Bickley Primary School had a detrimental impact on our Reception numbers in 2010/11, resulting in the school admitting only 38 pupils instead of 45.
- The building is old and expensive to maintain.
- The increase in the cost of SLAs etc due to some schools converting to Academy status.

Management Action to Achieve Recovery Plan as agreed by School and LA

- Keep spending to a minimum.
- Head Teacher to cover classes wherever possible.

## LA Comment

The school has signed up to the Gold level Finance Service level Agreement and has indicated that they are keen to work with the Schools' Finance Team to achieve a workable Deficit Recovery Plan.

**St Peter and St Paul's Primary****Deficit £88,743****-11%**

## Reasons for Deficit

- This was accumulated over time and exacerbated by buy-out of photocopier lease in 2009/10.
- Previous debt accumulated due to increased caretaking costs, building maintenance costs, agency recruitment fees, previous Head Teacher's salary, expensive staffing structure and low pupil numbers.

## Management Action to achieve Recovery Plan as agreed by School and LA

- Ensure pupil numbers are maximised.
- Careful monitoring of spend.
- Staffing costs carefully allocated and rationalised.
- Maximise use of capital and transferred standards fund grants.

## LA Comment

The school is buying into the Gold Service Level Agreement for finance and is on target to achieve its Deficit Recovery Plan.

**SECONDARY SCHOOLS****Cator Park****Deficit £151,274****-3%**

## Reason for Deficit

- Historic deficit carried forward from 2009/10.

## Management Action to achieve Recovery Plan as agreed by School and LA

- Actions taken last year substantially reduced forecast deficit and will be continued this year.
- We anticipate at the time of conversion (to Academy status) the deficit will have improved from the current level. This will be achieved by very careful monitoring of all budgets.

## LA Comment

Cator Park is converting to Academy status as part of the Harris Trust. DfE have confirmed that they are being treated as a voluntary converter and will therefore keep its deficit. The deficit will be repaid to the LA by the YPLA at the point of conversion.

**Newstead Wood****Deficit £127,522****-4%**

## Reasons for Deficit

- Cuts in the Learning and Skills Council 6<sup>th</sup> Form funding from indicative budget to final allocation in June 2009.
- Sixth Form funding for 2010/11 based on pupil numbers from two years ago which does not take account of increased pupil numbers.
- If funding has been based on actual number of students on roll it would have generated around £80,000 additional funding.
- Reduced funding from outside agencies such as National College and the British Council.

## Management Action to achieve Recovery Plan as agreed by School and LA

- Sixth Form numbers are increasing and future funding has been estimated based on these higher numbers.
- Looking at decommissioning unviable courses in the Sixth Form.
- Admission number at Year 7 increased to 135 from September 2011.
- The school's leadership structure has been rationalised from September 2011 to reduce staffing costs.

## LA Comments

The school converted to Academy status on 1 April. At the end of the three month consolidation period, the final deficit will be fully repaid to the LA and the school will agree a Repayment Plan with the YPLA.

**The Priory****Deficit £473,302****-8%**

## Reason for Deficit

- Reconciliation of Sports Partnership funding.
- Pupil number drop higher than expected.
- Expected Standards Funds Grants not received in full.
- No in year staff movement.
- High drop in Matrix funding due to pupils leaving school.
- Inclement weather resulting in higher fuel and site costs.

## Management Action to achieve Recovery Plan as agreed by School and LA

- Budget planning software used to update budget figures.
- Staffing structure has been examined and redundancies being made.
- Natural staff movement.
- Removal of Sports Partnership from school accounts due to end of project.

## LA Comment

The school's deficit has increased from the previous year following a full reconciliation of the Sports Partnership funding. At present the school has not formally started proceedings to convert to Academy status.